

A YEAR OF ACCOMPLISHMENTS



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LETTER FROM THE BOARD CHAIR AND PRESIDENT

Growth. This word captures the essence of ESC's FY18. After joining forces with Executive Service Corps of Northern New England over the summer, we have broadened our horizons (literally and figuratively) to serve nonprofits in New Hampshire, Maine and Vermont. The acquisition has allowed us to pool resources, expand services and most importantly, help nonprofits across all of New England operate more effectively to meet the needs of their communities.

While our reach and impact is growing, so is our organization. Most recently, we welcomed Miles Robinson in the role of vice president. Miles leads consulting engagements, operations and client relations. In addition, we added four new part-time staff to support the ESC family. Katherine Cruise, our director of communications, leads the charge on ensuring that ESC is no longer a "best kept secret." Lynn Post, director of our northern New England office, expands our reach among nonprofits to the north and recruits consultants while carefully matching them with clients in order to maximize their success. Mary Tafuri Ross, our outreach manager, applies her knowledge of the sector to grow both our client base and cadre of consultants and fellows in Rhode Island and Massachusetts. And finally, Willia Cooper, our Transition Navigator coordinator, oversees the pilot of a new ESC Discovery program in partnership with Councils on Aging, the Discovery Centers for Civic Engagement (see the details in our Discovery update).

But this growth is only possible because of you—our core supporters. We'd like to thank our nonprofit clients working on the front lines, our devoted and passionate consultants and fellows, our dedicated Board of Directors, and our generous and thoughtful donors, for your commitment to enhancing the impact of nonprofit organizations throughout New England.

We look forward to staying in touch with you about our progress.

With gratitude,

Bonnie Clendenning, Board Chair Julie Crockford, President



CLIENTS YEAR 2018



Each nonprofit, school or government organization we work with is unique. Our clients range from a large, national patient advocacy organization to a small nonprofit that mentors and empowers the next generation of Latina leaders. Through four main programs, ESC helps nonprofits reach their full potential and maximize their impact in the community.

Access Framingham Television C |

Agassiz Baldwin Community/Living Well Network C

AIDS Action Committee F

Amesbury Council on Aging D

Beantown Jewish Gardens

Belmont World Film

Black Heritage Trail of New Hampshire C

Boston Jewish Film C

Boston Renaissance Charter Public School C

Boston Tax Help Coalition C

Boston Women's Fund

Bostonian Society

Boys & Girls Clubs of Boston C

Bridge House C

Bridgton Historical Society C

BAMSI C

Cambridge Family and Children's Service F

Cambridge Nonprofit Coalition C

Centinel Financial Group D

Chica Project C

Children's Friend, Inc. C Community Action, Inc. F

Community Systems, Inc. C

Congregation Beth Israel of the Merrimack Valley C

CoreNet Global New England Chapter C

Crotched Mountain Foundation F

Dartmouth Council on Aging D

Duxbury Council on Aging D

Egan Maritime Institute

Eliot School of Fine & Applied Arts |

Encore Boston Network

English for New Bostonians C |

Explo C

Facing History and Ourselves C

Family & Children's Service of Greater Lynn C F I

Family Continuity C

Family Nurturing Center C

Father Bill's & MainSpring C

Featherstone Center for the Arts C

First Literacy C

Foodicine Health C |

Framingham Council on Aging D

Friends of the Middlesex Fells F

Friends of Worcester's Senior Center F

Granada House C

Greater Medford VNCH

Habitat for Humanity-MetroWest/Greater Worcester F

Housing Families, Inc. C |

Improbable Players

In-Sight Photography Project C

Interise F

Little Brothers - Friends of the Elderly |

Living Independently Forever, Inc. C

Maine Association of Nonprofits C

Margaret Fuller Neighborhood House

Mass Audubon F

By Sector



CLIENTS YEAR 2018

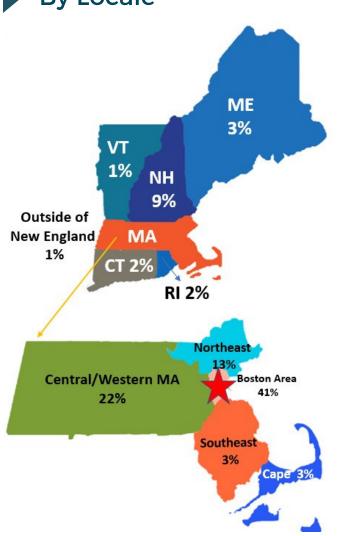
Mass Farmers Markets C Massachusetts Advocates for Children C Massachusetts Councils on Aging D Massmouth C Match Industry Museum C Massachusetts Association of Teachers of Speakers of Other Languages Maverick Landing Community Services C METCO C Mindfulness Program C Monadnock Buy Local C More Than Words C Mount Pleasant Home | Museum of African American History F Mystic & Noank Library C Nashua Soup Kitchen and Shelter, Inc. F National Bureau of Economic Research C National Organization for Rare Disorders C New Hampshire Center for Nonprofits F New Hampshire Library Trustees Association C Norcross Wildlife Foundation C North Kingstown Free Library C Open Table C Pathways for Change F Patton Homestead & Archive C Photographic Resource Center C Physician Health Services, Inc. C F Piers Park Sailing Center C Playworks New England F Progeria Research Foundation | Quincy Asian Resources, Inc. F Rhode Island Library Association C Rockingham Nutrition and Meals on Wheels C Roxbury Multi-Service Center, Inc. | School the World | Seaport TMA South Africa Partners Squam Lakes Natural Science Center C Steps to Success | Strongwater Farm Therapeutic Equestrian Center C Temple Emanuel C The Art Connection F The Global Institute for the Arts and Leadership \vdash The Midas Collaborative C The Hanover Theatre for the Performing Arts C The Lawrence and Lillian Solomon Foundation C The TJX Companies, Inc. D Transformative Culture Project C Triangle, Inc. C Tutoring Plus of Cambridge C United Leukodystrophy Foundation C United South End Settlements C Urban Farming Institute of Boston | Urban Guild, Inc. C Victim Rights Law Center Walker C Wellesley Council on Aging D White Horse Addiction Center, Inc. C Worcester Art Museum C EcoTarium F York Public Library C F Zoo New England/Grassroots Wildlife Conservation C

C = ESC Consulting F = ESC Fellowships I = ESC Institute D = ESC Discovery

By Budget









ESC Consulting provides customized, collaborative and caring support to nonprofits throughout Massachusetts, Rhode Island, New Hampshire, Maine and Vermont. In FY18 clients ranged from an addiction center in New Hampshire needing a long range plan to help address the opioid crisis in the state, to a nonprofit rebranding their marketing materials for their annual film festival, to a human services organization on Cape Cod needing guidance to build a development program that supports the organization's objectives. ESC's work has impacted hundreds of thousands of people and continues to be a resource to nonprofits facing an opportunity or challenge.

Consultants

Ruth Aaron

Vice President* Scheur Management Group

Christine Abrams

Senior Director of Sales, Americas and Australia* IGT Corporation

Francine Achbar

Executive Director*
New Center for Arts and Culture

Judy Allen

National Programs Consultant*
The Education Resources Institute

Vicki Amalfitano

Instructor Harvard University School of Public Health

David Ames

Priest*

Episcopal Diocese of Rhode Island

Craig Anderson

Senior Minister*
Brookside Community Church UCC,
Brookside, NJ

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Executive Director*
Weir Farm Art Center

Paul Arruda

CFO*

Parker Island Growth Strategy Advisors

Charles Arsenault

Director of Engineering*
Dell EMC

Anthony Attardo

SAP PRISM Subject Matter Expert*
Raytheon Company Integrated Defense
Systems

Claudia Bach

Director Educator Policy Preparation and Leadership* Massachusetts Department of Elementary and Secondary Education

Rita Badami

Leader – Global Employee Stock Purchase Plan, Insurance and Education and Family Services, Products Team* General Electric Company

Sharyn Bahn

Major Gifts Officer* Phillips Academy

Peter Baker

Head of Solution and Segment Marketing Phillips

Samuel L. Batchelder Jr.

Partner*
Goodwin Procter LLP

Marjorie Bauer

Senior Vice President of Market Research* Fidelity Investments

Bruce Berzin

President*
Habitat for Humanity of Coastal
Fairfield County

Gregory Betley

Chief Information Officer*
St. Mary's Center for Women & Children

John Blakeney

Vice President of Finance* Atlantic Plywood

Ashok Boghani, Ph.D.

Associate Partner, Monitor Innovation The Monitor Group

Frank Bond

Founder, President, Director* Bond & Co.

*Last position held



Squam Lakes Natural Science Center



Tutoring Plus of Cambridge



Maverick Landing Community Services

Louise Borke

Consultant and Faculty Member*
The Risk Management Association

Lee Bruder

Organizational Consultant, Founder Lee Bruder Associates

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Senior Director of Development and Community Relations* New London Hospital

Sheila Buckley

Vice President Commercial Product Management and Medicare Markets Blue Cross Blue Shield of Massachusetts

Irving Burday

Director of Information Technology Father Bill's & MainSpring

Sue Burk

Principal

Top Five to Seven LLC

Harold Burns

Engineer, Program Manager*
Raytheon Company

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President and Consultant Byrnes Consulting

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Assistant Dean Human Resources*
Harvard Graduate School of Education

John Carpenter

Independent Consultant

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Senior Consultant Greeley Communications

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Discussion Partner Collaborative

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Battelle Technology Partnership
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President and Trustee*
The School for Field Studies

Sherdena Cofield

Policy and Program Consultant* Salem State School of Social Work

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Principal Consultant 360 Branding & Communication LLC

Cynthia Connelly

Founder and Principal CMC Marketing Services

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Executive Service Corps of Northern
New England

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Partner

O'Sullivan Communications

Jaidev Dasgupta

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Gregg Davey

Principal

Rivermore Asset Management

Diane DeMarco

Owner

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Chris Deziel

Partner/Attorney*
Vishnick McGovern Milizio LLP.

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Co-Founder/Principal*
CX Strategy Partners

Debra Doroni

Principal

Debra Doroni Leadership Partners LLC

Paul Duffy

*Principal*Compass Eight

David Ebenezer

Consultant

Oxford Global Resources

Chelinde Edouard

SVP & Chief Underwriting Officer*
Blue Cross and Blue Shield of
Massachusetts

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President and Director*
Museum of Science, Boston

Marion Estienne

Principal 3sixtyglobal

DiJon R Fasoli (Dee)

Commander*

Nurse Corps, US Naval Reserves

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Orna Feldman

Principal

Feldman Communications

John Ferrell

President and CEO*
YMCA of Greater Boston

Kenneth Fischer

Principal

KMF Consulting Services

Robert Flaherty

Vice President Nonprofit Business Unit Salesforce.org North America

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Principal*
Ford Consulting

Howard Glassman

Consultant Principal BizDevEdge

Andrew Goldberg

Development and Program Management Consultant

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ADE Corporation

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Chief Executive Officer*
Ascentis Corporation

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Faculty*

Merrimack College Girard School of Business

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President and Treasurer Grossman Companies Inc.

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Perago Consulting

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Deutsche Bank Berkshire Mortgage

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Senior VP and Director* Fantastic Sams Franchise Corp

Stuart Hamill

Senior Project Manager S&S Pharma Consult

Donald Harbert

General Manager* Intel Corporation

Eugene Harris

Controller* Liberty Mutual

Carol Ann Hayes

Director* Reed & Barton

Sue Heilman

Executive Director* Horizons for Homeless Children

Ellen Heller

President*

Ellen Heller Executive Search

Charles Hewitt

Executive Vice President* **BMS** Intermediaries

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Manager*

PricewaterhouseCoopers

Kristy L. Hiller

Human Resources Manager Tree Care Industry Association

Don Hodgman

Senior Vice President* State Street Corporation

Marc Hoffman

Executive Director* Consortium for Energy Efficiency

Erika Hoffman-Kiess

Business and Economic Development Consultant ACDI/VOCA (Bangladesh), JOBS Trust (Pakistan)

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Managing Director Solutions Insights, Inc.

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Development Consultant LNK Associates

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Executive Director, Relational Diplomacy Institute

Ellen Kanner

Director of Development, Jewish Women's Archive

Amy Katz

Executive Director*

Partnership for Excellence in Jewish Education R. William Mason

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Director Special Projects* Justice Resource Institute

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Amesbury and Merrimac Housing Authorities

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Course Integration Coordinator* Dartmouth College Geisel School of Medicine

W. James McKay

Retired Chaplain and Lawyer RI Hospital and Adler Pollock & Sheehan respectively

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Mihaly International Corp.

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Education Program Manager/ Researcher croyLEARN

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Talent Management Director* Shire Human Genetic Therapies

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Vice President of Human Resources Anika Therapeutics

Pam Musk

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American Student Assistance Corporation

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President/CEO The SC Group

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Graduate Adjunct Lecturer, Nonprofit Management Northeastern University

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Director, Logistics Readiness Hanscom, Air Force Base

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Principal

Solomon Associates

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Managing Director

A.D. Staniar & Associates

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Regina Worshop

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RNW Associates

Debra Yanofsky

Marketing Consultant*
Fidelity Investments

Hungwah Yu D.B.A.

Assistant Dean and Director of National Program Operations* Lesley University

Mike Zerigian

Supply Chain Consultant MMZ Supply Chain Consulting

Mark Zuroff

President

CFO Consulting Group

CLIENT SPOTLIGHT YEAR 2018

client spotlight

ROCKINGHAM NUTRITION MEALS ON WHEELS

Rockingham Nutrition and Meals on Wheels (RNMOW) provides nutritious meals and beneficial support services to older and disabled residents of Rockingham County, New Hampshire. The services provided help community members maintain healthy, independent lives.

The organization serves approximately 3,000 clients a year through lunch centers throughout the county, home delivery services and transportation services. RNMOW also works with the families of clients as they are often the direct point of contact for food recipients.

RNMOW contacted ESC to help the organization develop new branding and messaging to better reflect their broader goals and change the perception that the organization simply delivers food to the needy.

ESC matched RNMOW with Claire Larrabee, a consultant with over 25 years of experience in marketing and technical writing.

Ms. Larrabee analyzed the problem through extensive discussions with the RNMOW

"Working with ESC consultant Claire Larrabee was refreshing and productive. She worked both independently, and collaboratively with us to produce a report that we could use to take our marketing to the next step. It was very synergistic and productive work."

-Debra Perou, RNMOW Executive Director



main office staff, review of all their existing communication vehicles and site visits to multiple lunch centers to interview lunch center staff, lunch center clients and drivers who deliver meals to home-bound clients.

The outcome of the project was a client branding and marketing strategy report which offered detailed branding and messaging recommendations including: targeted and consistent client communications; messaging to a new potential client segment; revamping the website; revising and expanding print marketing materials; launching a public relations campaign to promote special activities at the lunch centers; increasing the use of social media; and increasing distribution of marketing materials at relevant locations.

RNMOW has been incorporating the branding and messaging recommendations into their communications with donors and clients. As a follow-on project, they engaged ESC to identify website design firms and obtain cost estimates to help them move forward in developing a new website.

ESC Fellowships Interim and transitional roles

ESC Encore Fellowships are an innovative way for nonprofits to hire experienced and talented professionals. Our Fellows help build capacity through high-impact, time-limited roles in areas such as management, operations, marketing, fundraising, human resources, finance, business development and program development. Fellowships provide the talent that nonprofits need to successfully implement critical initiatives.

With the growth of fellowships opportunities this past year and ESC's expansion into northern New England, our Fellows have served communities in Massachusetts. Rhode Island and New Hampshire.

Charlene Allen

Talent Management Fellow Interise

Ann Barysh

Gen2Gen Playworks Fellow Playworks New England

Martha Bednarz

Development Manager Interise

John Belchers

Project Manager Interise

Gregory Betley

Business Analyst / Project Manager Community Action, Inc.

Victor Calderon

Volunteer Engagement Coordinator Pathways for Change

Thomas Chan

Information Technology Coordinator Nashua Soup Kitchen and Shelter, Inc.

Hollis Chase

Executive Fellow
The Art Connection

Willia Cooper

Transition Navigator Coordinator, ESC Discovery Empower Success Corps

Ellen Couture

Data System Integration Analyst AIDS Action Committee

Jaidev Dasgupta

Project Developer
Physician Health Services, Inc.

Tamara Davis

Data Processing and Reporting Fellow Pregnancy Care Center

Diane DeMarco

Director, 25th Anniversary
Cambridge Family and Children's Service

Michael Etzel

Senior IT Support Specialist Crotched Mountain Foundation

Jeffrey Ghannam

Leadership Coach and Trainer NH Center for Nonprofits

David Guydan

Director of ESC Discovery Empower Success Corps

Sandra Lipson

Director of Partnerships Encore Boston Network

Helen Lozoraitis

Programming and Data Management Assistant Mass Audubon

Michael Mazloff

Cohort Manager, ESC Fellowships Empower Success Corps

Keith McCrone

Information Technology Management EcoTarium

Michael McWilliams

Executive Director
The Global Institute for the Arts and Leadership

Donna Morelle

Director of ESC Fellowships Empower Success Corps

Ron Morin

Interim Executive Director Friends of the Middlesex Fells

Mary Tafuri Ross

Outreach Manager Empower Success Corps

Robert Samoluk

Human Resources Manager Quincy Asian Resources Inc

Donald Slaughter

Transportation Research & Development Consultant
Friends of Worcester's Senior Center

Gary Trimby

ReŠtore Build Out Project Manager Habitat for Humanity-MetroWest/ Greater Worcester

Leon Wilson

Director, Strategic Advisor Fellow Museum of African American History

Richard Walters

Information Security Specialist Children's Friend, Inc.



Mass Audubon



The Global Institute for the Arts and Leadership



Cambridge Family and Children's Service

ESC Institute

Leadership training, mentoring and coaching

For more than three decades, ESC has provided professional development programs to help nonprofits build confidence in the work they do.

ESC hosts workshops on a variety of topics to meet the needs of nonprofits. Program participants learn from experts who share the most relevant up-to-date knowledge and skills. Each interactive program combines best practices and real-world experiences.

This past year, ESC ran a highly successful workshop, "How to Create Distinctive and Meaningful Brand Messages," with more than 50 local nonprofits in attendance.



Launched in 2016, the Nonprofit Executive RoundTable (NET) continues to grow and thrive. By providing a confidential forum, nonprofit chief executives can share challenges and get real-time constructive feedback from smart, connected leaders who understand the unique challenges of the job. With three cohorts in FY18, NET has created a safe environment for leaders from over 30 nonprofits to learn, grow and ultimately enhance the nonprofit sector.

ESC Discovery

Changing how we think about what's possible in the second half of life

After building careers and/or raising families, many people at midlife are asking, "What's next?" No longer content with simply "retiring," people want to discover ways to live a meaningful life full of possibility.

ESC Discovery offers ideas, resources and a peer support system to help people explore how to turn prior work or volunteer experience into social impact in the encore stage of life.



At the end of FY18, ESC Discovery launched a pilot program based on the past work done and seminars presented at Councils on Aging (COAs). The new ESC Discovery Centers are designed to help people – aged 55 and older – find a stronger purpose in their work, engagement in their communities and balance in their lives. Five COAs in eastern Massachusetts -Amesbury, Dartmouth, Duxbury, Framingham and Wellesley - will provide peer coaching to help "younger" older adults engage with nonprofits, government agencies and other organizations in an effort to apply their skills and experience in social purpose work. In addition to peer coaching provided by ESC-trained Transition Navigators, the Centers will also provide resources and other support such as a Discovery Toolkit which lists volunteer opportunities in their communities as well as seminars and eBooks.

Organizational Highlights

Miles Robinson Appointed Vice President



While 2018 was a year of growth for ESC, it was also a year of transition. After serving as director of consulting for seven years, Ulea Grace Lago left to join a new nonprofit, the Mistletoe Foundation. Miles Robinson, who served as an ESC volunteer consultant, board member and vice chairman of the board of directors of ESC for the last two years, stepped into the role of vice president in February of 2019. Throughout his impressive career, Robinson has held numerous consulting leadership positions, including roles at Bearing Point, Edgewater Technology, Inc. and most recently as the co-founder and senior managing partner at Cosenta LLC. In addition to his service in the private sector, he served in analyst and project coordination roles for both the Maryland Higher Education Commission and Morgan State University. Miles has a B.A. degree in political science from the University of Massachusetts, Amherst and a M.S. degree in public policy from American University. He has a passion for public service and providing better access to underprivileged communities through both the development of improved public policy and community services.

Expansion into Northern New England

In the summer of 2018, Empower Success
Corps and Executive Service Corps of Northern
New England joined forces to offer an
expanded array of program services to
nonprofits in New Hampshire, Maine and
Vermont. The acquisition has been an exciting
opportunity for strategic growth. As a result,
ESC has pooled resources and expanded
services in an effort to help nonprofits across all
of New England operate more effectively to
meet the needs of their communities. ESC also
benefits from the contributions of two new
board members who had previously served on
the board of the Northern New England ESC,
David Ellis and Maggie Ford.



The Ausbon Sargent Land Preservation Trust, New London, NH

35 Years of Helping Nonprofits Succeed

At the start of our fiscal year, ESC marked its 35th anniversary with a new name, logo, tagline and website. Our logo and program names (ESC Consulting, ESC Fellowships, ESC Institute, ESC Discovery) encompass the breadth of the services today's ESC provides, along with a more simplified way to refer to each of the programs. The tagline ("Expertise to help nonprofits succeed") emphasizes our key areas of differentiation: the quality of our talent and our focus on helping clients succeed, do more and have a significant impact on their communities.





Leadership. Skill. Compassion.

Leading a nonprofit is a tough — yet rewarding — job. You wake up every day determined to change lives. Meanwhile, you're facing the challenges to raise more money, retain the best people, build a strong board and develop a strategic plan. We can help. Every day our consultants and fellows head out to nonprofits like yours to help them with the challenges and opportunities that lie ahead. How can we help you?

ESC has the expertise to help nonprofits succeed.

LEARN MORE ABOUT OUR CLIENTS' SUCCESSES

How we can help ESC offers a range of services including consulting, providing talent for interim and transitional roles, and leadership training.

LEARN MORE

In their words

Hear what our nonprofit clients
have said about our
commitment to their causes,
and our flexibility, expertise,
and affordable fees.

READ MORE

Get involved

Put your experience to work
helping nonprofits as an ESC
Consultant or an ESC Fellow.

READ MORE

Get started with ESC

If your organization is facing a challenge or issue, we can help. Fill out this form to schedule a call, arrange a visit, or subscribe to our newsletter.

LEARN MORE



In honor of the occasion, ESC hosted an anniversary party at the Larz Anderson Auto Museum in Brookline, MA. Julie Crockford kicked off the evening by welcoming attendees. "We're happy to be here tonight to celebrate this milestone but we couldn't do this without the hard work and dedication of our incredibly brilliant consultants and fellows," said Crockford. One of the highlights of the evening was the premiere of four videos featuring recent clients describing the positive impact of their work with ESC.

ESC awarded its first ever Corporate Citizenship Award to *The Boston Globe*. Accepting the honor was Brian McGrory, an award-winning metro columnist and editor-in-chief of *The Globe* (*pictured right*).

In addition to the support of past and present clients, consultants, fellows and friends who attended the event, we thank the Caleb Loring, Jr. and Rosemary M. Loring 1997 Charitable Lead Unitrust and State Street Bank for their support.



Celebration of Service

ESC hosted a Celebration of Service luncheon in May of 2018 where more than 70 volunteers, community leaders and business members attended. Marolí Licardié, M.Ed. (pictured below), Executive Director of Family & Children's Service of Lynn, gave an impassioned keynote highlighting the important role ESC plays in strengthening nonprofits like hers so they may better address the needs of vulnerable immigrant populations in our communities.



While the event was an opportunity to show appreciation and gratitude for all those who give their time and talent to ESC, three special awards were presented. The Caleb Loring, Jr. Award for Consulting Excellence was presented to Judith Kidd (*pictured below, left*) for her work as the lead governance trainer as well as the key role she played in launching ESC's Nonprofit Executive RoundTable.





Marion Nierintz was presented the Ezra Merrill Founder's Award for her work with ESC Discovery, a program that changes how we think about what's possible in the second half of life (pictured above: David Guydan, Bonnie Clendenning, Marion and Julie Crockford).



The Edmund V. Marshall Outstanding Project of the Year award was presented to Andre Jasse, Marilyn Stempler and Ron Ryan (*pictured above with Ulea Lago and Julie Crockford*) for their work with the "I Have A Dream" Foundation.

In addition to the awards for consulting, all consultants were thanked for their dedication and service and 25 Encore Fellows were recognized for their work in the nonprofit community.

CONTRIBUTORS YEAR 2018



It is with sincere gratitude that we thank all those who generously contributed to help us further our mission of enabling nonprofits to meet the needs of the communities they serve. The contributions below reflect fiscal year 2018.

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We have done our best to accurately list our donors. Please accept our sincere apologies for any errors or omissions, and contact the office to help us correct our records. Thank you.

†In Memoriam

MISSION

Our mission is to enhance the impact of nonprofit organizations through high-quality, affordable capacity-building services including consulting, implementation support, and professional development provided by experienced professionals dedicated to serving the New England community.

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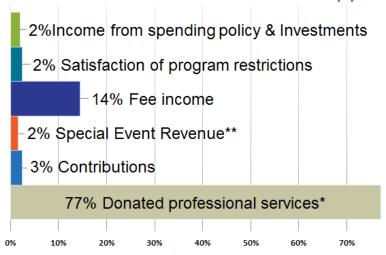
Tarini and Ruiheng "Eudora" Guo

Financial Overview

October 1, 2017 through September 30, 2018

Unrestricted Revenue and Support	2018	2017
Donated professional services*	\$2,598,899	\$2,401,595
Contributions	\$83,660	\$99,667
Special Event Revenue**	\$53,369	-
Fee income	\$487,332	\$444,168
Satisfaction of program restrictions	\$80,787	\$70,478
Income from spending policy & Investments	\$66,872	\$63,161
Total unrestricted revenues and support	\$3,370,919	\$3,079,069
Expenses	2018	2017
Program services	\$3,148,518	\$2,870,740
Management and general	\$121,830	\$131,887
Fundraising	\$57,398	\$69,654
Total Expenses	\$3,327,746	\$3,072,281
Change in net assets	2018	2017
Change in unrestricted net assets	\$43,173	\$6,788
Change in temporarily restricted net assets	\$56,165	\$180,830
Change in permanently restricted net assets		-
Total change in net assets	\$99,338	\$187,618
Net assets, beginning of year	\$1,764,367	\$1,576,749
Net assets, end of year	\$1,863,705	\$1,764,367

FY2018 Unrestricted Revenue & Support



FY2018 Expenses

